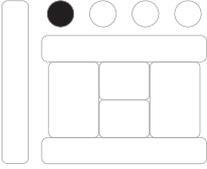


Breakout Session Icon Legend

Each breakout session description is accompanied by an icon indicating three elements.
 Note: Many sessions address topics covering multiple dimensions.

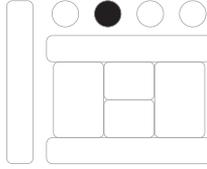
1. Audience

Employees



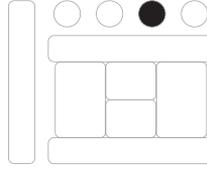
Designed to help all employees.

Supervisors



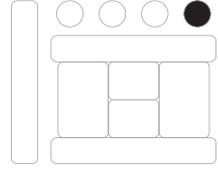
Designed to help those who supervise employees.

Mid Level Mgmt.



Designed to help those who supervise program managers or supervisors.

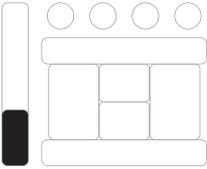
Executives



Designed to help those who have responsibility for setting direction.

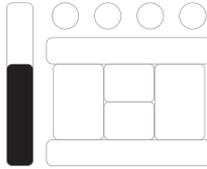
2. Experience Level

Basic



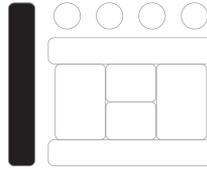
Assumes no previous knowledge of Lean.

Intermediate



Assumes a basic understanding of Lean principles and tools but little experience.

Advanced



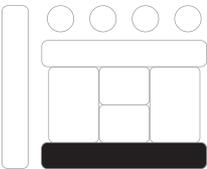
Assumes some experience applying lean principles and tools covered in the session.

Note: This symbol indicates the session will be videotaped.



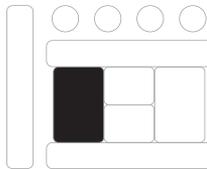
3. Results Model Dimension

Mindset/Culture



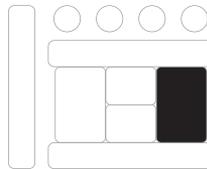
What management systems do we need in place to support the people and processes?

Process Improvement



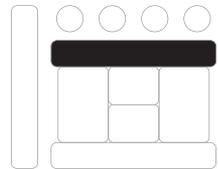
How are we improving the actual work that will help us deliver the value?

People Development

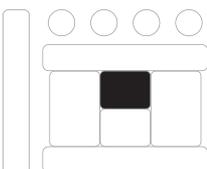


How are we building capability in people to improve the processes that deliver the value?

Value-Driven Purpose

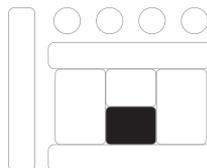


What value are we providing? What problem are we trying to solve?



Leadership Behaviors

What leadership behaviors are required to support the people and the processes?



Management Systems

What management systems do we need in place to support the people and processes?